



ICPM Board Effectiveness Program (BEP)

ICPM and the University of Toronto's Rotman School of Management Executive Programs have designed a unique international board governance program that is specifically targeted to Board members and trustees of pension and other long-horizon investment institutions: the **Board Effectiveness Program (BEP)**.

Leading pension practitioners and academics help participants understand their board role in key strategic areas:

- Organization Mission
- Fiduciary Duties
- Board Dynamics
- Roles of Boards vs. Management
- Investment Beliefs
- Risk Management
- Organization Design
- HR Management/Compensation
- Member Communications

✓ Who Should Attend?

The BEP is designed for board members and trustees of pension and other long-horizon investment institutions.

Several boards of pension organizations currently require new board members to complete the BEP as part of their onboarding process.

Consider integrating the BEP as a valuable step for your incoming Board or Committee chairs.

"The Rotman ICPM Board Effectiveness Program gave me new insights both from the academic presentations and the stimulating case study discussions. Here in Sweden, I have started to implement some ideas to increase the efficiency of the board that I chair."

Urban Karlström Board Chair, Första AP-Fonden (Sweden)

"The program offers effective research, practical solutions, group networking, training sessions and access to skilled professionals, both academic and business, to guide the learning."

Bob Scheuber Board Chair, QSuper (Australia)

"[BEP] was one of the best educational courses we have participated in thus far. We look forward to sending other CalSTRS Board members in the future."

Sharon Hendricks Board Vice Chair, CalSTRS (United States)

Apply Now – Space is limited to only 35 participants

▶ www.icpmnetwork.com/BEPApplication



Next BEP:
Nov 26-30, 2018



Course Facilities:
Rotman School of Management
University of Toronto, Canada



For more information:
icpm@icpmnetwork.com
416.925.4153

Program Fees:
CDN \$6,950 + tax